

**Errata for CBAP® Certification Study Guide**  
**Covers all versions through ver. 2.1.3 – Updated: Oct. 7, 2015**  
**Watermark Learning**

Page*	Change/Correction
2	In the section “CBAP/CCBA Applications,” changed last sentence to read: “We suggest you get your education hours completed and your CBAP application approved before you begin your final preparation.”
6	Dropped Exam-Taking Tip #7 – “Don’t Dwell on Questions (We Really Mean it)” and replaced with new #3 – “Read Each Question Carefully.” This tip was added from feedback of people who failed the exam and mentions “A common reason people fail an exam is due to not reading each question thoroughly enough. There may be one word or phrase that affects the entire answer and it will be easy to miss those if you read the question too quickly. “
55	In the Output for BA Communication Plan, the text now refers to Figure 2.23 instead of Figure 2.11.
62	Changed output of task 2.6 to be “Business Analysis Process Assets” from “Organization Process Assets.”
74	Added information on positive risks: For positive risks, besides Accept, the standard responses are: <ul style="list-style-type: none"> <li>○ <b>Share.</b> Work with a 3<sup>rd</sup> party to increase the chances the positive outcome will occur and then share in the outcome.</li> <li>○ <b>Enhance.</b> Increase the chances the positive outcome occurs.</li> <li>○ <b>Exploit.</b> Work to ensure the positive outcome <i>does</i> occur.</li> </ul>
75, 78	Changed answer “b’ on question 2 to be “Organizational performance standards.” Previous answer was “Organization process assets,” which could be construed to be an output of the task.
198	Answer to <b>Enterprise Analysis Techniques Exercise #1</b> should be “b” instead of “i.”
221	Technique 9.13- <i>Interface Analysis</i> was omitted from the list of techniques and has now been added. Text description: “Specifies requirements between applications or external entities and to/from devices. User interfaces are included, but prototyping is better for detailed interface requirements.”
275	Corrected the list of techniques in the summary table 7.4 of ITTOs for Solution Assessment and Validation. Task 7.5, Validate Solution, now lists: 9.1-Acceptance and Evaluation Criteria Definition, 9.20-Problem Tracking, and 9.25-Root Cause Analysis.
279	Added a missing technique from the table for “Allocate Requirements”: 9.8-Decision Analysis (Helps with assessing and assigning value to allocation options to help decide on the best one.)
290	Text previously mentioned the wrong Knowledge Area and has been corrected.
386	We changed our minds about the best answer to a practice question. The question text is now:  53. During the course of elicitation, the BA collects terms from stakeholders for the data they use. The best method for communicating information about confusing data terms to a non-technical audience would be:  The correct answer was “Data Dictionary,” which is part of the technique the BABOK calls “Data Dictionary and Glossary.” Technically both would be correct, but we now feel that answer “c”, <b>Glossary</b> is the “best” answer. A data dictionary contains more technical-type details.